22 Libraries participated in the survey.

Q1.9 - What is the approximate size of your print journal collection, in volumes?
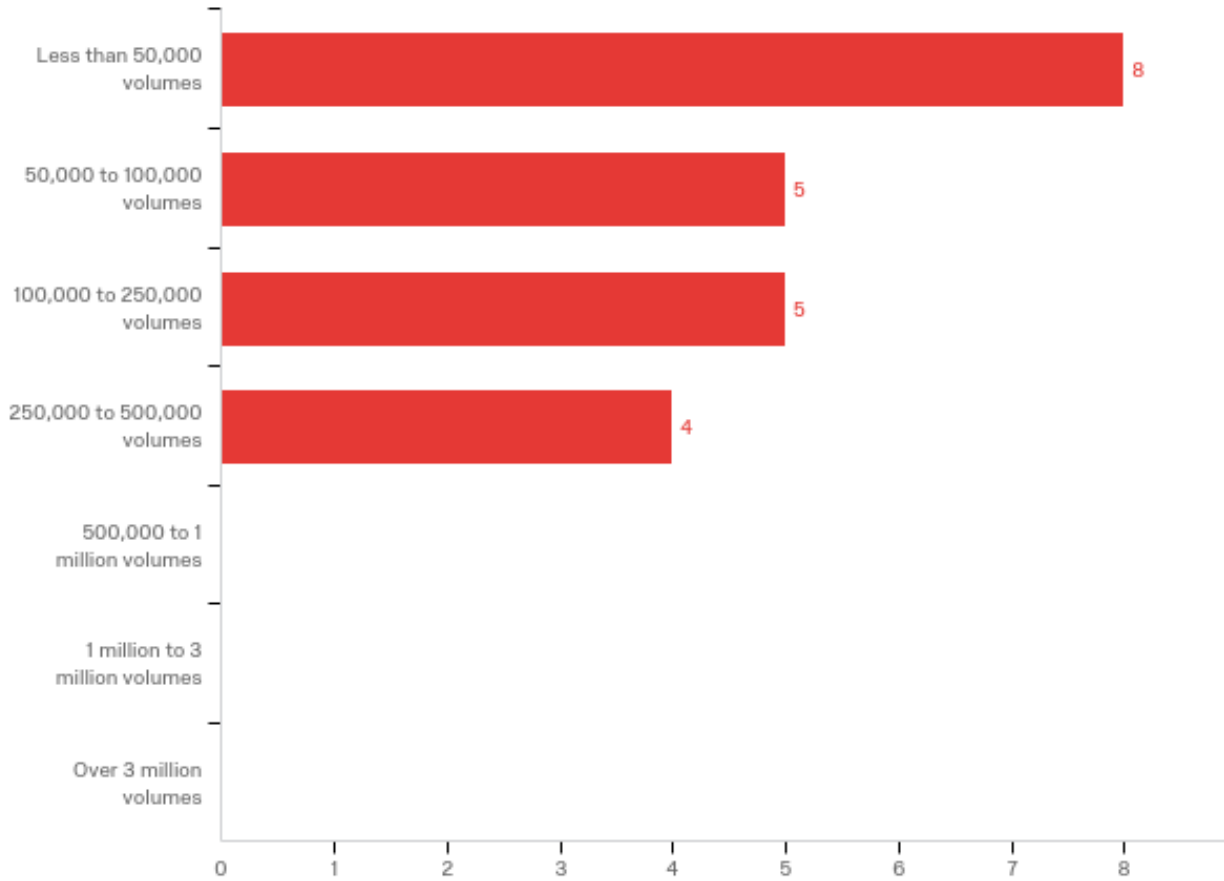
Q1.10 - What is the approximate size of your monograph collection (do not include journal volumes)?

Category	Value
500,000 to 1 million volumes	8
250,000 to 500,000 volumes	5
1 million to 3 million volumes	4
Less than 50,000 volumes	2
100,000 to 250,000 volumes	2
50,000 to 100,000 volumes	1
Over 3 million volumes	
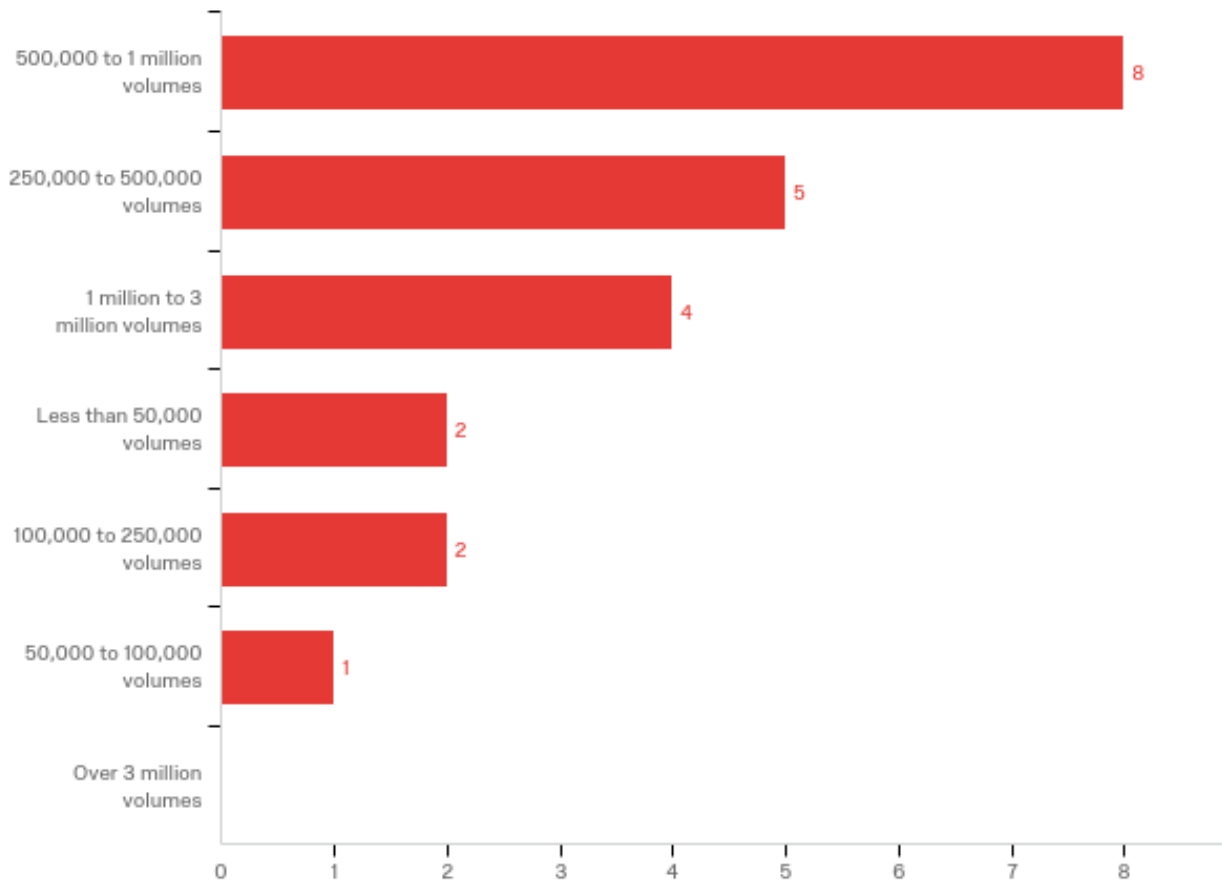
Q1.11 - How much capacity for collection growth do you have in your existing library storage spaces?

Less than 5%	7
5-10%	5
More than 30%	4
None at all	2
10-20%	2
20-30%	2
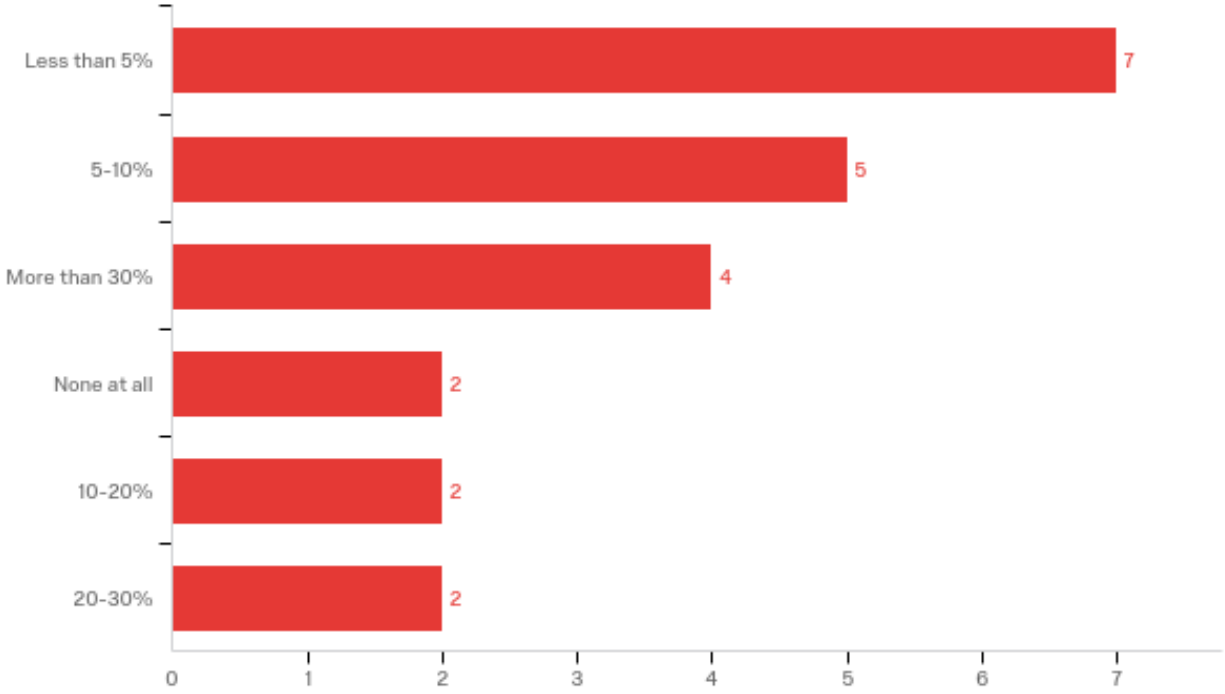
Q1.12 - Do you expect to create additional collections capacity within your own institution in the next five years?

68% No (15)

32% Yes, on-campus (7)

■ No (15) ■ Yes, on-campus (7) ■ Yes, off-campus (0)
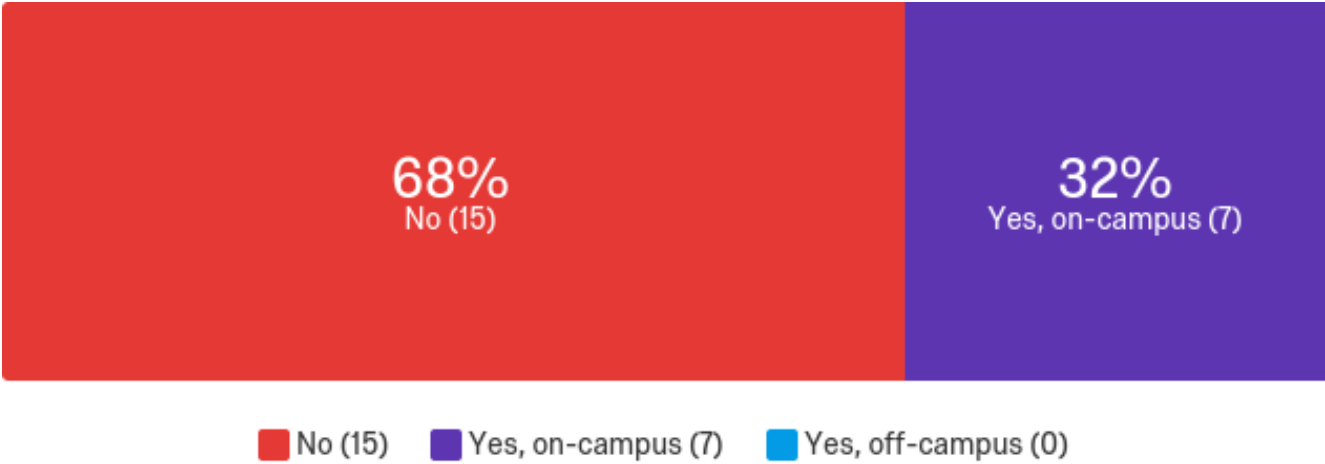
Q1.14 - How much do you plan to reduce your print journal or print monograph holdings through deselection in the next five years? In this context, reduction means a net reduction, after factoring in new acquisitions.

Print journals	Mean
Print journals	2.32
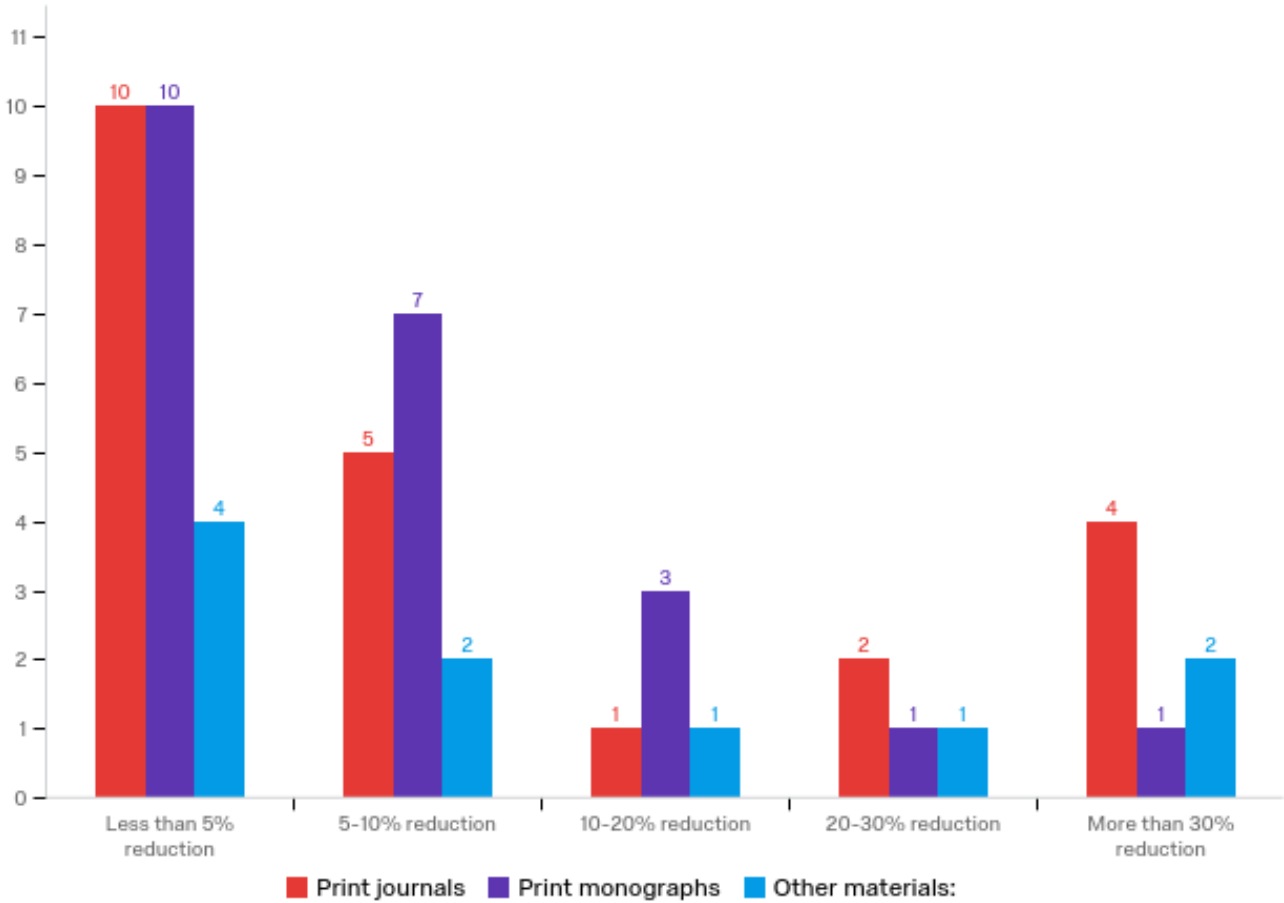
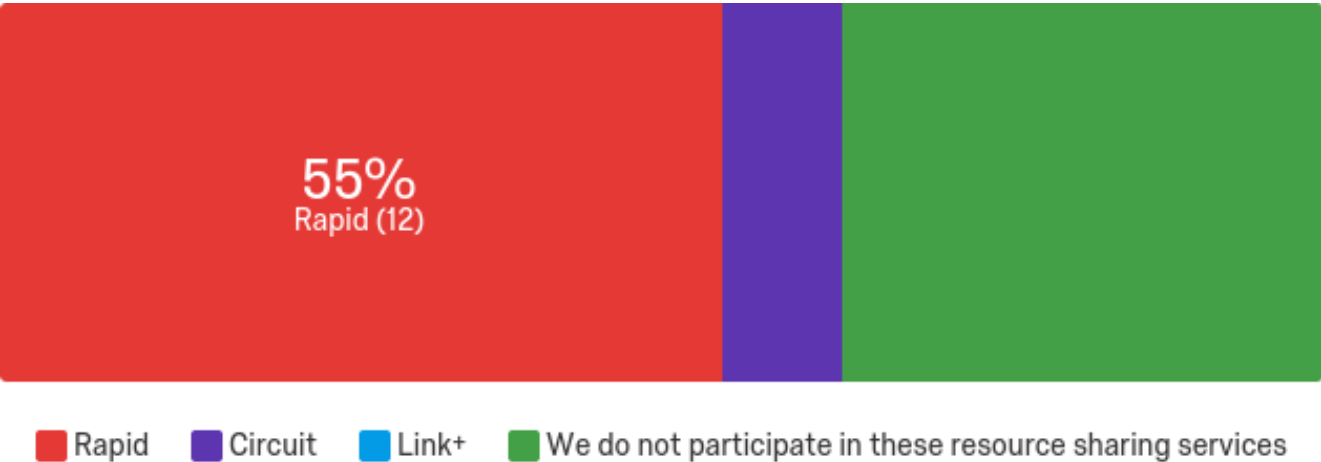**Q1.15 - In addition to CSU+ and interlibrary loan, which of the following resource sharing services does your library participate in?**

55%
Rapid (12)

■ Rapid ■ Circuit ■ Link+ ■ We do not participate in these resource sharing services

Q1.16 - How often do you consider other CSU library's holdings when making selection or deselection decisions for print monographs?

Often or always: Selection 29%, Deselection 71%
Sometimes: Selection 48%, Deselection 52%
Never: Selection 75%, Deselection 25%

■ Selection ■ Deselection
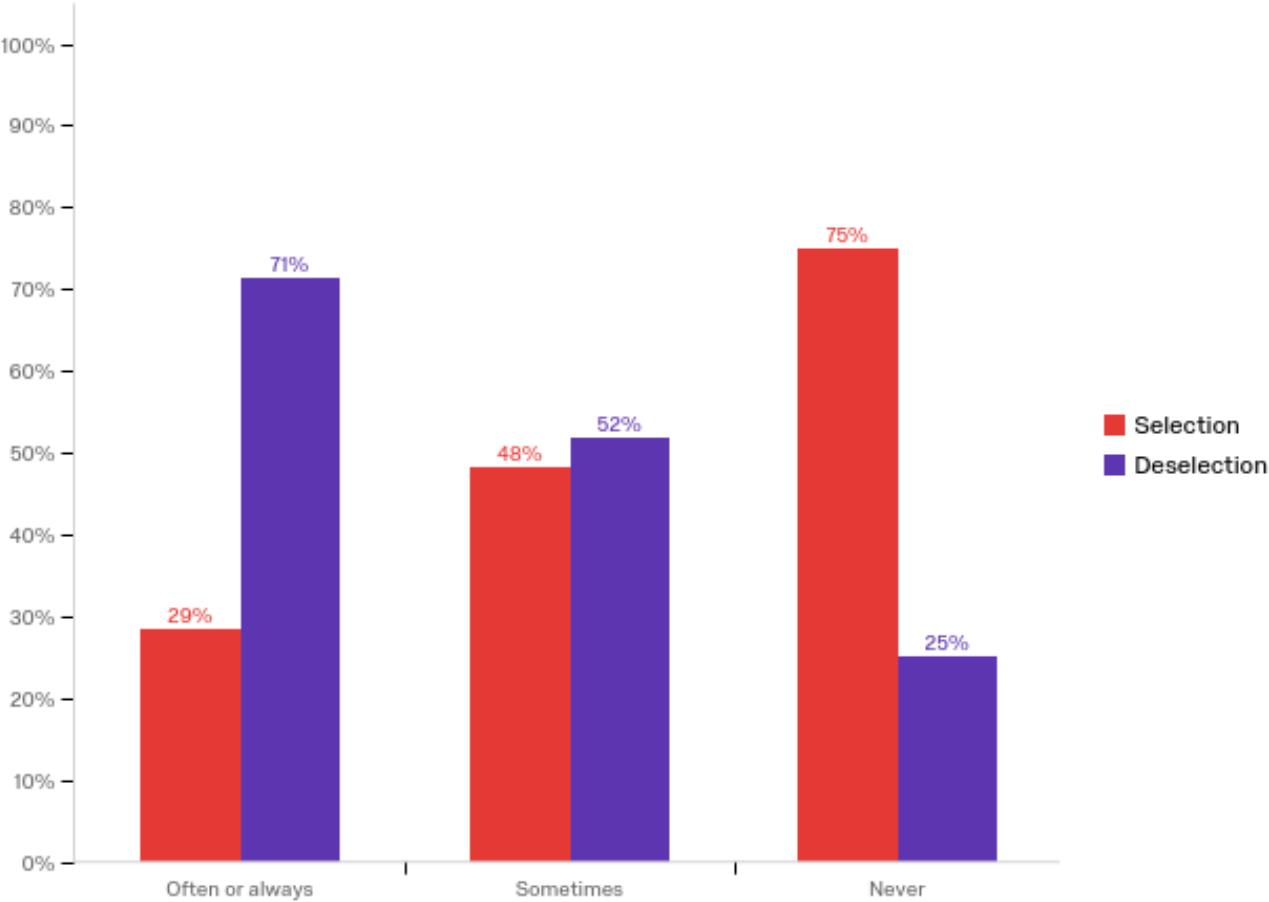
Q1.17 - How often do you consider the holdings of libraries outside CSU when making selection or deselection decisions for print journals?
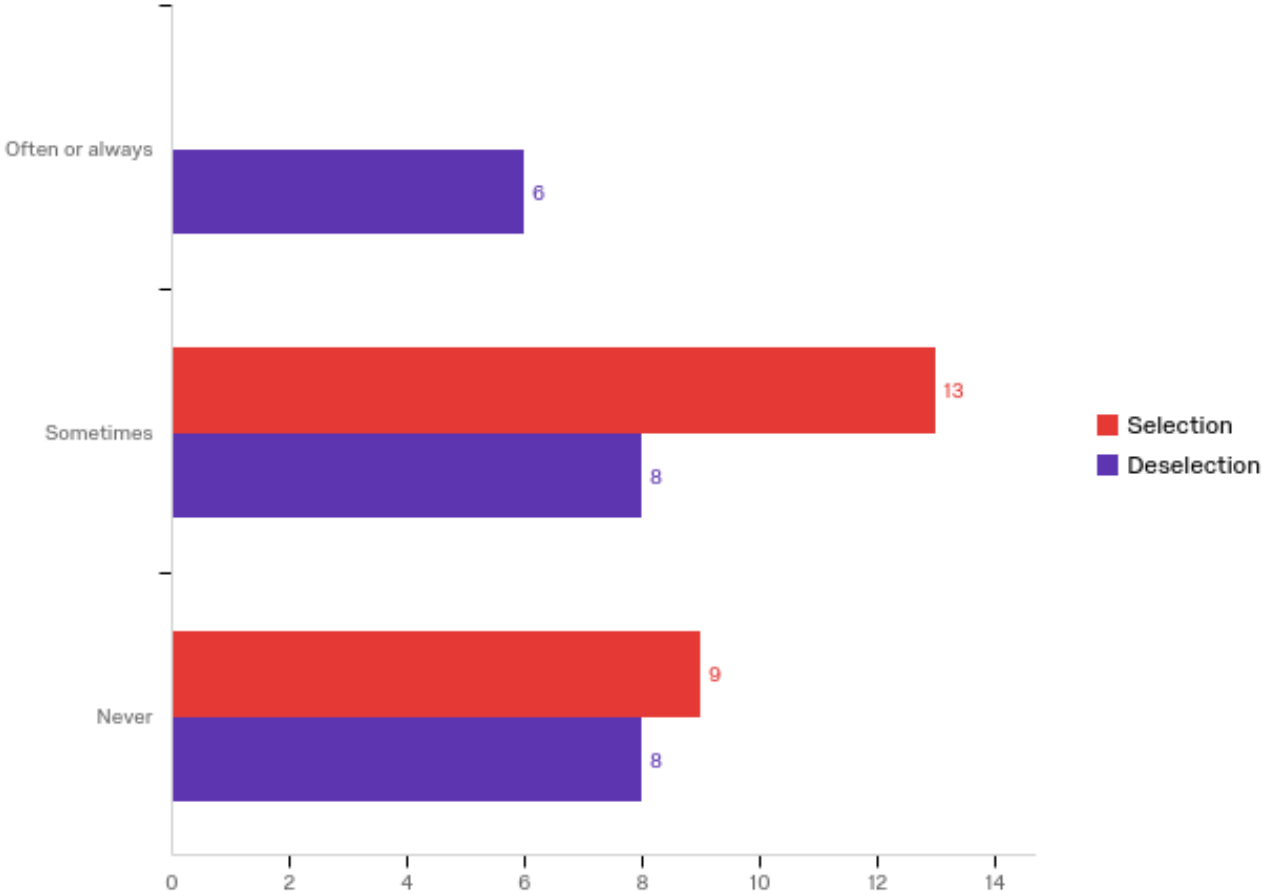
Q1.19 - The following objectives are commonly cited as motivation for participating in shared print programs. How important is each of the following objectives for you?

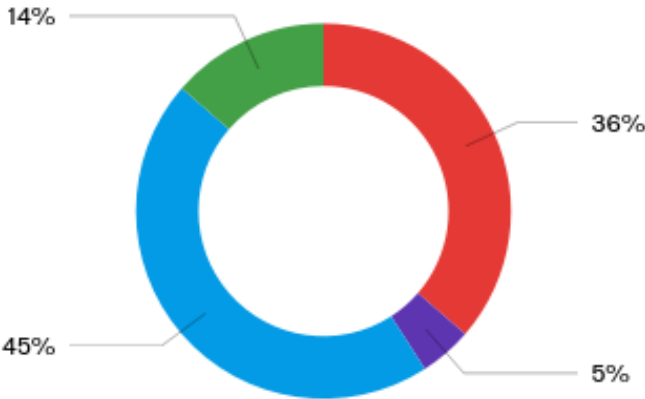| #	Question	Extremely important		Very important		Moderately important		Slightly important		Not at all important		Total
1	Reclaiming library space for student learning	50%	11	23%	5	14%	3	5%	1	9%	2	22
2	Reclaiming library space for newer books and materials	14%	3	9%	2	41%	9	23%	5	14%	3	22
4	Reclaiming library space for services such as tutoring, writing centers, and makerspaces	18%	4	18%	4	27%	6	9%	2	27%	6	22
3	Reclaiming library space for other purposes	5%	1	18%	4	27%	6	27%	6	23%	5	22
5	Saving money through collaborative acquisitions	36%	8	36%	8	27%	6	0%	0	0%	0	22
6	Improving access to materials for students and faculty	45%	10	45%	10	5%	1	0%	0	5%	1	22
7	Preserving the scholarly record	23%	5	45%	10	14%	3	18%	4	0%	0	22

Q1.21 - Does your library participate in WEST?

14%

36%

45%

5%

■ Yes, and we plan to do so for the indefinite future   ■ Yes, but we plan to leave WEST in the next five years

■ No   ■ No, but we plan to join WEST in the next five years

Q1.22 - How important would the following factors be in maintaining or increasing your motivation to participate in the WEST shared journals program?

#	Question	Extremely important		Very important		Moderately important		Slightly important		Not at all important		Total
1	Reduced or partially subsidized annual WEST fees (through whatever means)	23%	5	32%	7	32%	7	5%	1	9%	2	22
2	A commitment from WEST for multi-year price caps	19%	4	52%	11	14%	3	5%	1	10%	2	21
3	Increased participation in WEST from other CSU Libraries	14%	3	32%	7	18%	4	23%	5	14%	3	22
4	Commitment to shared journal programs in the COLD strategic plan	9%	2	45%	10	23%	5	23%	5	0%	0	22
5	An increased need for space reclamation in my library	23%	5	27%	6	18%	4	18%	4	14%	3	22
6	Decreased demand for print journals from our students and faculty	24%	5	33%	7	19%	4	10%	2	14%	3	21
7	Changed (more positive) attitudes toward shared print from faculty and students	9%	2	14%	3	36%	8	18%	4	23%	5	22

Q1.24 - With respect to shared print programs for print journals, if cost and other factors were roughly equal, what would be your preference for organizational models?

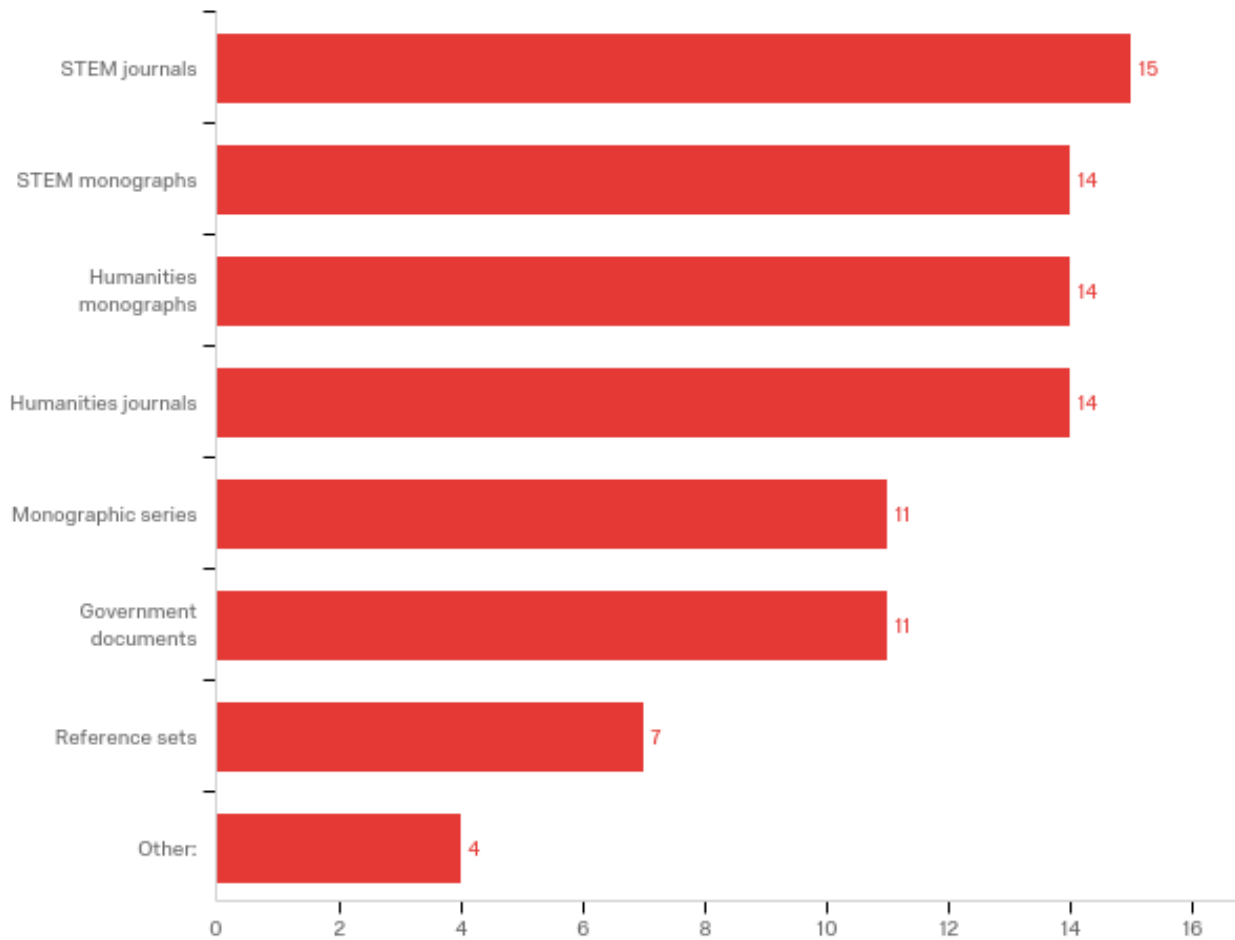| #	Question	Prefer a great deal		Prefer a lot		Prefer a moderate amount		Prefer slightly		Do not prefer		Total
1	Prefer to participate in WEST	38%	8	24%	5	19%	4	5%	1	14%	3	21
2	Prefer to participate in existing shared journals programs other than WEST:	0%	0	5%	1	15%	3	10%	2	70%	14	20
3	Prefer to create a CSU-only shared journal program	11%	2	5%	1	5%	1	26%	5	53%	10	19
4	Undecided	8%	1	0%	0	15%	2	0%	0	77%	10	13
5	Not interested in shared print journal programs	7%	1	7%	1	0%	0	0%	0	87%	13	15
6	Another approach	0%	0	0%	0	0%	0	0%	0	100%	8	8

Q1.26 - With respect to shared print programs for print monographs, if cost and other factors were roughly equal, what would be your preference for organizational models?

#	Question	Prefer a great deal		Prefer a lot		Prefer a moderate amount		Prefer slightly		Do not prefer		Total
1	Create a CSU-only shared print monograph program	20%	4	15%	3	20%	4	25%	5	20%	4	20
2	Join SCELC print monograph program	23%	5	23%	5	14%	3	27%	6	14%	3	22
4	Take no action on shared print monographs	5%	1	5%	1	0%	0	5%	1	85%	17	20

Q1.28 - What do you see as potential impediments to or disadvantages of participating in a shared print monographs program, whether the program is internal to the CSU Libraries or in collaboration with SCELC or another shared print monographs program?

#	Question	Strongly agree		Somewhat agree		Neither agree nor disagree		Somewhat disagree		Strongly disagree		Total
1	Loss of control over our Library's collection	5%	1	32%	7	23%	5	32%	7	9%	2	22
2	Cost	24%	5	29%	6	24%	5	19%	4	5%	1	21
3	May take too long to get materials to our students and faculty	14%	3	27%	6	27%	6	27%	6	5%	1	22
4	Faculty, student, or administrator concerns or pushback	0%	0	45%	10	27%	6	18%	4	9%	2	22
5	Legal and property issues	9%	2	9%	2	41%	9	27%	6	14%	3	22
6	Concerns about CSU+	5%	1	18%	4	23%	5	36%	8	18%	4	22
7	Concerns about discoverability of shared resources in Primo/Alma	9%	2	32%	7	23%	5	27%	6	9%	2	22

Q1.31 - What kind of materials would you like to see covered through CSU participation in shared print monograph or serial programs? Check all that apply.

Category	Count
STEM journals	15
STEM monographs	14
Humanities monographs	14
Humanities journals	14
Monographic series	11
Government documents	11
Reference sets	7
Other:	4

Q1.31_8_TEXT - Other:

| Other: - Text |
|---|
| Would like to see something done with microforms, too |
| E-books. Similar to the Virginia VIVA shared ebooks program |
| Let's have ONE SUDOC Depository library |
| Color image print collections, and Maps |

Q1.32 - How likely is it your Library would be willing to designate part of your print monograph collection to be retained in your library or storage facility as part of a CSU shared print monographs program?
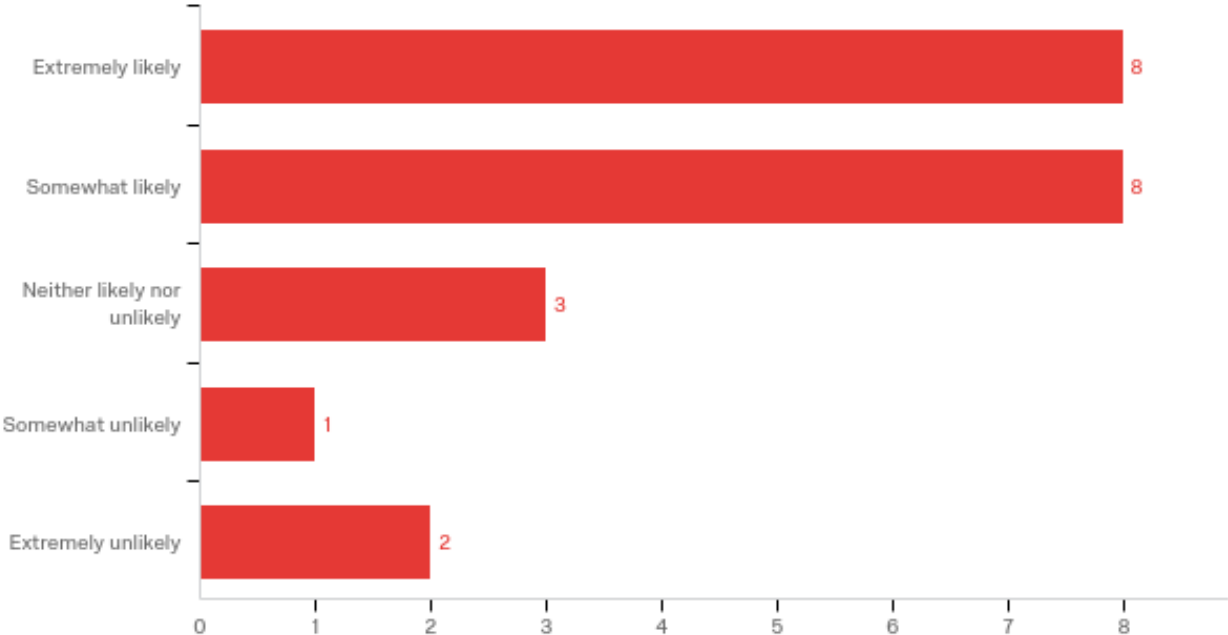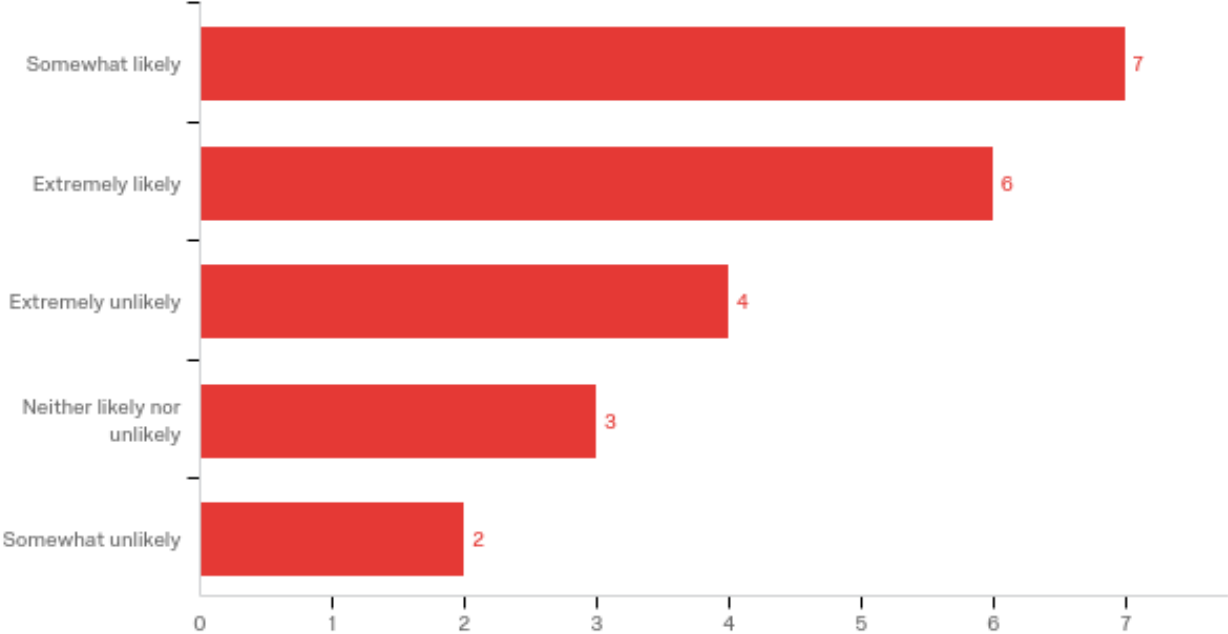

Q1.33 - With respect to CSU library participation in a shared print monographs program, which model do you prefer?
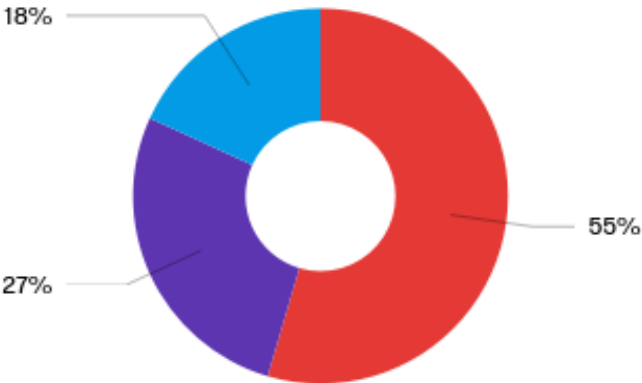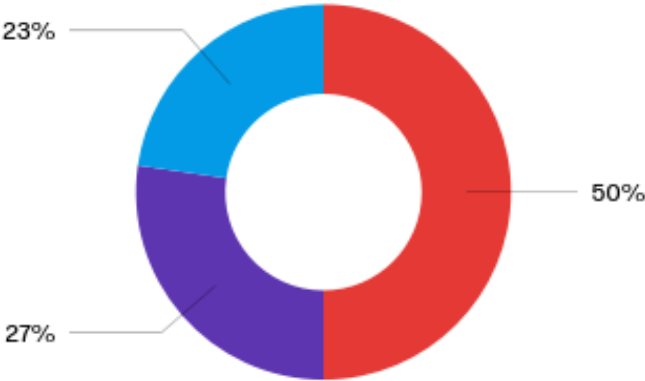

A coalition of the willing -- every CSU library that wants to can participate

All-in or nothing -- all CSU libraries must participate   No preference

Q1.34 - How likely is it your Library would be willing to designate part of your print journal collection to be retained in your library or storage facility as part of a CSU shared print journals program?

Q1.35 - With respect to CSU library participation in a shared print journals program, which model do you prefer?

23%

27%

50%

A coalition of the willing -- every CSU library that wants to can participate

All-in or nothing -- all CSU libraries must participate

No preference

Q1.36 - How likely is it that the following storage models for shared print programs would attract positive interest from your institution?

#	Question	Extremely likely		Somewhat likely		Neither likely nor unlikely		Somewhat unlikely		Extremely unlikely		Total
1	Distributed collection (volumes held in original library shelving or storage)	25%	5	60%	12	10%	2	5%	1	0%	0	20
2	Centralized collection (volumes moved to a small number of designated library shelving or storage locations)	16%	3	32%	6	16%	3	32%	6	5%	1	19
3	Either or both, doesn't matter	24%	4	35%	6	29%	5	6%	1	6%	1	17

Q1.38 - All other things being equal, what sequencing do you think would be best for pursuing shared print initiatives for the CSU Libraries?

29%

29%

5%

38%
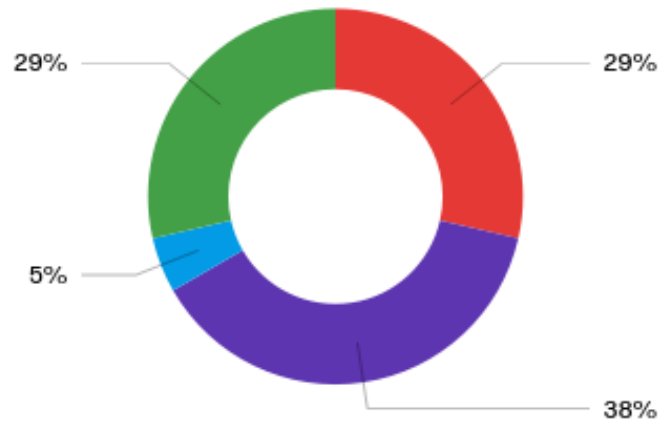
■ Shared print monographs first   ■ Shared journals program first   ■ Pursue both in parallel

■ No preference

Q1.37 - What do you think needs to happen first for the CSU Libraries to be able to launch a system-wide shared print initiative (monograph or journal)?

What do you think needs to happen first for the CSU Libraries to be able to launch a system-wide shared print initiative (monograph or journal)?
Determination of what priority this initiative would have for both central and campus-based financial and human resources relative to other shared collections and shared services to which those resources could be applied.
Communication, data and understanding of staff bandwidth and budgets
- Shared or system-level discussions on collection development - Ensuring that all stakeholders have the same goals (accomplished through the shared, CSU-level discussions - Having clear guidelines on centralized/decentralized funding, commitment, and individual campus contributions to this endeavor
an analysis of collection overlap across the system
Thorough inventory of titles held and an analysis of actual savings to be able to share advantages for such a system to faculty.
Comprehensive CSU collection analysis (i.e. overlap, use, impact). Demonstrate value to each campus in terms of financial, space, preservation, access)
Everyone needs to do inventory and OCLC reclamation - i.e. get their print holdings in order. Then, everyone needs to correct and supply accurate serials and periodicals holdings in Alma (and OCLC/LHR). Correct holdings information is crucial to making this a viable option. An example: the fulfillment rate for print monograph CSU+ requests is poor in part due to inaccurate holdings information. Also essential is commitment from the CO, COLD, and individual libraries to participate; This means resources and staff. Also, if we are building a shared CSU library, it is imperative that we look at ebooks, which is not currently in the scope of the discussion. See: https://bit.ly/2rNil2E
Please, let us not recreate the wheel. Also, I would need to see what we would be giving up in order to move forward with this initiative.
The libraries need to develop a consensus on goals and realistic possibilities for shared print. Also, in 2015 most of us had SCS perform analysis of our collections in the context of other institutions' holdings. It could be useful to consult that data.
First get the support of the CO, Presidents, provosts, and academic senates. Work on publicity and do a burst Develop MOUs Consider dividing between North and South if we can't get a system-wide approach moving
Decide on which format to pursue, and select a path forward.
1. Assess storage needs. 2. With information about needs, plan a retreat with library deans and collection development/acquisitions folks to discuss models and options. (build trust) 3. Develop small pilot
I think that I would have to see the results of this survey before deciding. If there is limited interest, a bottoms up approach -- in which interested libraries join SCELC w/o full CSU involvement -- might be necessary. If there is broad interest, a joint COLD resolution followed by an implementation taskforce may be possible.
Find the dollars
Someone to do the inventory and planning, and develop a proposal that could be reviewed by COLD.
Consensus at the COLD level that this is necessary. And political will to make it happen.
Don't Think Don't Research Just do it
Journals, i.e. final copies, selected collaboratively and stored for preservation purposes, seems like lower hanging fruit, i.e. more of a just-in-case collection and not needed frequently. Starting here would give us most return with lowest risk of service disruption, allow for testing phase.

Q1.13 - Tell us a little more about your plans to create additional collections capacity within your institution in the next five years

Tell us a little more about your plans to create additional collections capacity within your institution in the next five years [pipe from previous q, second and third answers]

Utilizing space on-campus, but outside the library for storage of items not heavily used..This would make more space for the highly-used items. Additional space is also needed for Special Collections and Archives materials.

We are currently developing a Master Plan for the Library that will include keeping our total collection volume capacity to about 750k. No current plans to include off-site storage, compact shelving or ASRS.

Targeted weeding project: remove duplicative and superseded content, badly damaged materials, and out of date / out - of -scope materials.

We are creating capacity for special collections storage.

We are currently and actively removing shelving and the capacity for collections growth. Our budget doesn't allow for more purchasing and our focus is on digital for journals and reference materials. We are removing large swaths of old, out of date, print materials. The remaining shelving is what we are removing. Our greatest need, other than collections, is space for our students to study.

New Wing

Reduction of holdings.

Hard to tell at this point. For the library renovation project it seems likely that we will move collections off campus and build a paging service for circ and CSU+ while we are in temporary quarters; whether that storage will remain in the library's hands is unknown. The on-campus storage will supposedly revert to someone else at the end of the renovation, but campus adminsitration has not seen this facility. Once they see it, and comprehend the vast amount of time and treasure it will require to convert it from anything other than library storage, we may retain that capacity for some time.

Our campus plans to build a new Learning Commons. Current programming plans include space for modest annual growth in our print collection.

Q1.20 - What other benefits--short and long-range--could shared print programs provide the CSU Libraries?

Political cover for withdrawing/discarding print monographs and journals with campus faculty and library faculty.

- Saving money - Leveraging our collective power to change publishing norms/trends

Building further on "saving money through collaborative acquisitions," reducing redundancy across the system allows individual campuses to more deeply collect in specialized areas, broadening and deepening the overall system-wide collection.

Improve collection analysis and decision making

Shared print programs would begin to shift scholarly publication business models to something that is more sustainable for the CSU - e.g. negotiate better journal subscription rates with Wiley/Springer/Elsevier/Sage.

It looks good politically. Additionally, it is necessary if we are to continue moving forward with masters and Ph.D. level programs and scholarship. Also -- faculty support. We will never be able to support the needs of our new, research-intensive faculty.

Opportunities to focus on building excellent focused collections in specific disciplines

Low use, not widely held, Government Documents

Maintain monograph scholarly record and sharing via mega-archive which SHOULD include the UC system

Q1.25 - Would you like to elaborate on your answer to the previous question ("With respect to shared print programs for print journals, if cost and other factors were roughly equal, what would be your preference for organizational models")?

We're already participating in WEST. We'd like to see greater CSU participation (for both reduced costs and a shared commitment to access/preservation) or a comparable local option.

WEST is an established, successful program for journals that we should support. Taking advantage of an existing program for journal sharing and retention allows the CSU to better focus on monograph sharing, which is less established.

The strengths of WEST include that it is an established program, outsourced administration, and greater print collections overall. If CSU were to build its own duplicative program, we would need support from the CO (they are already stretched thin), and we would lose out on the collections in WEST.

I like WEST in theory, but they are too darned expensive. I can't take from my active collections budget, we're too tight.

Like to find a version of shared print programs that match our access teaching/learning organization.

WEST is a good option. CSU doesn't have to re-invent the wheel. But we may get a price break if we sign an all in deal.

Not really, there are already a shitload of shared journal options.

Q1.27 - Is there another approach to shared print programs for print monographs you would consider?

Is there another approach to shared print programs for print monographs you would consider?

A collaboration with the UCs could at least be explored.

There is some confusion as to how a print monographs sharing program would differ from our existing CSU+ system. Collaborative collection development should happen at the CSU-only level, however.

We could pick specific, low use/high cost areas and pilot a shared print program

OPT-In archival commitments that are visible to various deselection/selection workflows.

Large mega-print archive: CSU, UC/CDL, SCELC

Q1.29 - Would you like to elaborate on your answer to the previous question ("potential impediments to or disadvantages of participating in a shared print monographs program"?

Would you like to elaborate on your answer to the previous question?

With respect to pushback, it depends on how the shared print program is developed and managed. I could see it as being an advantage. However, if the program development and implementation pieces are challenging, I could see some pushback. Also, if our copies are inadvertently lost or destroyed by a borrowing library user, what mechanism/resources do we have to replace those materials? Also, we want our users to have preferred access to our holdings. Again, how does this differ from CSU+?

While Primo/Alma may have some discoverability issues now, I suspect that these will be addressed and improved in the coming months and years.

This is the right time to try this, and advantages far outweigh any of the above possible disadvantages.

The biggest issue will be the selector's support of a shared print collection. Then faculty and campus administration. The UX design of CSU+ is less than optimal. It is difficult to request a title and hard to sign in. Our basic testing on campus shows that it is deeply confusing. I would NEVER consider a shared print collection until we fix the access/use issues within CSU+

Not really, Steve and I think there are really no downsides.

I have concerns about CSU+ and Primo discoverability that I think need to be resolved. For example, I would rather put resources into resolving discoverability issues than hiring staff to manage a shared print program.

I doubt that we would have concerns from the faculty here.

Discoverability of archival status in workflows and analysis are key, however, libraries are slow to adopt those conditions and responsibilities.

Discoverability and interoperability with Primo/Alma are concerns. We'd want the user experience to be fairly seamless (e.g., records loaded, requests, loans, and history integrated with Primo/Alma).

Delivery and response time should not be of too great a concern, even if we were to build or rent a storage facility

Concern that the SCELC libraries might lean too hard on CSU resources.

Q1.30 - Describe any concerns you have specific to potential CSU library participation in the SCELC shared print monograph program.

Describe any concerns you have specific to potential CSU library participation in the SCELC shared print monograph program.
Cost, obligation to retain materials not needed on our campus, or potentially dated or even inaccurate older materials just because they are unique or almost unique copies.
Dealing with multiple ILSs is a major concern.
The CSU has a good relationship with SCELC, and this is a good avenue to explore. My only possible concern would be the costs that would potentially be associated with it as compared to a CSU solution.
Our campus has experienced uneven customer service from SCELC, particularly around renewals and billing. The 10% affiliate fee also negates our cost savings, in some cases. So, I am leery of entering into another agreement with them.
I think overall, if we are going to do this, we should focus on a plan for retaining materials that are rarer.
I don't know enough about the SCELC program at this point.
Concern that the SCELC libraries might lean too hard on CSU resources.
Cost
It may be a challenge to join with a system that is not on our Alma Network Zone. Would we need a separate catalog to find and request books from non-CSU SCELC libraries.
Only that SCELC libraries (being private) have a somewhat different mission than CSU libraries. But that is not a big concern.

Q1.39 - Do you have anything else you would like to share about shared print and the CSU Libraries?

Do you have anything else you would like to share about shared print and the CSU Libraries?

I have a philosophical difference of opinion about the degree to which CSU libraries have or should have a commitment to shared print in the sense of retaining print collections in our own libraries or collectively vs. participating in programs with large research libraries and other consortial approaches that enable us to discard our print materials knowing they will be available if needed from those comprehensive collections that have a commitment to retain them.

Especially with the ULMS implementation in place, time is ripe to start a shared print program. We should focus on shared acquisition as much (if not more than) retention of existing collections.

We should take advantage of the ULMS ability to provide collection analysis at the local, regional and system level. Should also explore shared collection development

This is a very good idea and DH is excited about the concept. However, we need to solve some of the systemic issues before we throw monetary resources at this.

This is hard and will require a strong project lead. Who will that be?

Need analysis of the status of digitization of shared print.

Our Library does not have print serials