**Realizing Universal Access to and Stability for Library Resources across the CSU System**

The Council of Library Deans (COLD) has long worked together with the Chancellor’s Office to lessen the inequities that exist in access to acquired and licensed library resources across the 23 libraries in the CSU system. By the 1990s, a comprehensive collection of databases had been built so that any student in the system could access core library resources anytime and anywhere at no cost. The system also reaped the financial and logistical benefits of consortia negotiation, acquisition, and implementation. The new millennium saw an explosion of scholarly digital resources, including full text databases, digital journal and newspaper collections, electronic books, image, and multimedia collections. Students and faculty use of existing resources, and demand for new digital resources, increased exponentially just as systemwide and campus budgets decreased, digital resource costs skyrocketed, and vendors modified contracts and licenses to take advantage of seemingly unlimited demand. This resulted in the core database collection becoming a shell of what it once was. In addition, student access to digital resources again varies widely across the system especially in STEM and professional fields. As the CSU emerges from the economic downturn, COLD would like to return to its goal of realizing universal access and stability to library resources across the system that was articulated in the CSU Virtual Library Principles.COLD will considerunmet and future student research needs as a result of changing curriculum, undergraduate and graduate research, STEM partnerships, community research into practice, high impact practices, online programs, course match, innovative joint programs, and other student success initiatives in order to leverage technology, systemwide contracts, and best practices. In addition, it is COLD’s hope that these consortia efforts will again allow the system to make better use of its purchasing power and minimize implementation, maintenance, and unnecessary resource sharing costs. To accomplish these goals, COLD seeks one-time and on-going system support for the following three initiatives over the next 6 years.

Initiative 1: Seize the opportunities afforded to the CSU by the implementation of a unified library management system to centrally acquire, provide access to, and manage library resources that have no physical home in one of the 23 libraries. These resources may be digital books, videos, or other one time digital purchases.

Initiative 2: Envision a more stable core collection of licensed electronic resources. The goal will to be to shift the focus from discovery to content and from licensed to permanent where possible to mitigate future cost increases, ensure preservation, reduce the costs of moving content, and equalize access across all 23 libraries since an individual campus’ ability to participate from one year to the next has made multiyear contracts difficult in the past.

Initiative 3: Employ best practices and partnerships to preserve content as a system in order to maintain rights to licensed content in the event of vendor mergers, vendor content elimination, and unsuccessful system negotiations which have become all too common in today’s electronic resource market.

**Six Year Budget Plan**

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| **Budget Year Request** | **Initiative 1** | **Initiative 2** | **Initiative 3** |
| **2016/2017** | EAR eBooks subgroup will identify high use ebook titles that have been purchased individually by 10 or more CSU libraries and work with vendors to upgrade access to all 23 campuses. EAR will evaluate value, process, opportunities, and other challenges to ebook access as the system moves from 23 catalogs to 1.   * $300,000 One-Time * Strategic Importance * 23 campuses served * Content | EAR database and journal subgroup will work to rebuild the CSU Electronic Core Collection. Move licenses for AAAS & Oxford to core.   * $350,000 On-Going * Mission Critical * 23 campuses served * Content |  |
| **2017/2018** | EAR eBooks subgroup will continue to identify high use ebook titles that have been purchased individually by CSU libraries and work with vendors to upgrade access to all 23 campuses. CSU will implement a central buying process for acquired electronic resources.   * $150,000 One-Time * $100,000 On-Going * Strategic Importance * 23 campuses served * Content | Continue to shift from discovery to content and from licensed to permanent where possible. Begin move of Sage to core.     * $500,000 On-Going * Mission Critical * 23 campuses served * Content | Develop a preservation strategy via best practices such as CLOCKS, LOCKSS, WEST, etc.   * $100,000 On-Going * Mission Critical * 23 campuses served * Content |
| **2018/2019** | CSU will expand its central buying process for acquired electronic resources.     * $200,000 On-Going * Strategic Importance * 23 campuses served * Content | Continue to shift from discovery to content and from licensed to permanent where possible. Complete move of Sage to core.   * $500,000 On-Going * Mission Critical * 23 campuses served * Content |  |
| **2019/2020** | CSU will expand its central buying process for acquired electronic resources.   * $ 200,000 On-Going * Strategic Importance * 23 campuses served * Content | Continue to shift from discovery to content and from licensed to permanent where possible. Move Springer to core.   * $1,000,000 On-Going * Mission Critical * 23 campuses served * Content |  |
| **2020/2021** |  | Continue to shift from discovery to content and from licensed to permanent where possible. Begin move of Elsevier to core.   * $1,600,000 On-Going * Mission Critical * 23 campuses served * Content |  |
| **2021/2022** |  | Continue to shift from discovery to content and from licensed to permanent where possible. Complete move of Elsevier to core.   * $1,600,000 On-Going * On-Going * Mission Critical * 23 campuses served * Content |  |